

Quarterly Update to Squamish People

SUMMER 2026

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Welcome to the Summer Quarterly Update!

This issue highlights the momentum building across Nch'kay — from major milestones at Seḥákw and new business partnerships, to community events, career opportunities, and the people helping move our work forward. Together, these stories reflect our commitment to creating lasting prosperity for the Squamish Nation.

We're also pleased to share the release of our 2025 Annual Report, available in print and, for the first time, as an interactive online experience. The digital version offers a new way to explore the stories, milestones and achievements that shaped 2025.

Explore the 2025 Annual Report!

Scan the QR code to explore the interactive online experience and discover the projects, partnerships and investments creating lasting prosperity for current and future generations.





A VILLAGE TAKING SHAPE

The First Residents Move Home to Seḥákw



On May 27, the first residents moved into t'elt'énup (Tower One), marking a major milestone in the return of Seḥákw.

Ahead of move-in day, Squamish Nation Council, Elders, knowledge keepers, community members and project partners gathered to bless the village and welcome people home once again. At the Blessing Ceremony, we honoured the generations of Skwxwú7mesh People whose enduring connection to Seḥákw continues to shape the village today.

Seḥákw is shifting from project to place. Residents are moving in, neighbours are meeting, shared spaces are beginning to activate, and the first commercial partnerships are joining the village. After years of planning, construction, partnership, and dedication, the vision is becoming part of daily life.



Vancity Announced as Seḥákw's First Commercial Tenant



Since the first residents moved home to t'l'eltl'élnup (Tower One) in May, Seḥákw has grown one neighbour at a time, and now the first commercial tenant has been announced to join them.

Opening later this year, the Seḥákw Village Branch becomes Vancity's Centre of Indigenous Banking, bringing specialized Indigenous Banking services into the village while supporting residents, businesses and the broader community with everyday banking.

The branch will also bring employment to the village. Vancity will begin recruiting ahead of opening, creating opportunities for Squamish People and the broader community to build careers close to home.

It's another step in building Seḥákw as a complete, mixed-use village where people can live, gather, access services and build community.



Leasing Update

Leasing at t'l'eltl'élnup continues to roll out in phases, with Squamish People receiving priority access.

As of July 1, 109 leases have been signed and 67 residents have moved in, with 41 units leased to Squamish and other Indigenous People. Demand remains strong, with 855 tours completed and 251 applications received.

Leasing for sménhem, Tower Two, is expected to begin once Tower One reaches approximately 70 per cent occupancy. Squamish People and Indigenous applicants will continue to receive priority access.



BUSINESS LEADERSHIP

Nch'kay and Matthews West Renew Their Partnership

Squamish Nation, Nch'kay and Matthews West have updated the partnership agreement that guides the Cheekeye and Oceanfront projects.

The Nation and Matthews West have worked together on development projects in Squamish territory since 2013. The renewed agreement reflects Squamish Nation priorities and creates a clearer path forward for the partnership while supporting long-term economic benefits for Squamish People.

The renewal is built around Squamish Nation priorities and Nch'kay's purpose. The updated agreement reflects Squamish Nation's priorities and strengthens Nch'kay's ability to deliver on its mandate to develop and manage the Nation's business interests, generating long-term wealth and prosperity for the Nation.

KEY HIGHLIGHTS OF THE RENEWED AGREEMENT:

1. Nch'kay now manages the Nation's ownership interest

Nch'kay now manages Squamish Nation's one-third ownership interest in the Cheekeye and Oceanfront projects on behalf of the Nation. This strengthens Nch'kay's role in managing the Nation's economic interests, helps protect their long-term value, and reduces risk for the Nation.

2. More Squamish lands are back under Nation stewardship

The partnership has refined its focus to the Cheekeye and Oceanfront projects. As part of this evolution, Matthews West released its options on approximately 1,530 acres of other Squamish Nation fee simple lands, returning them to the Nation's full stewardship and future decision-making.

3. More opportunities for Squamish People and Indigenous businesses

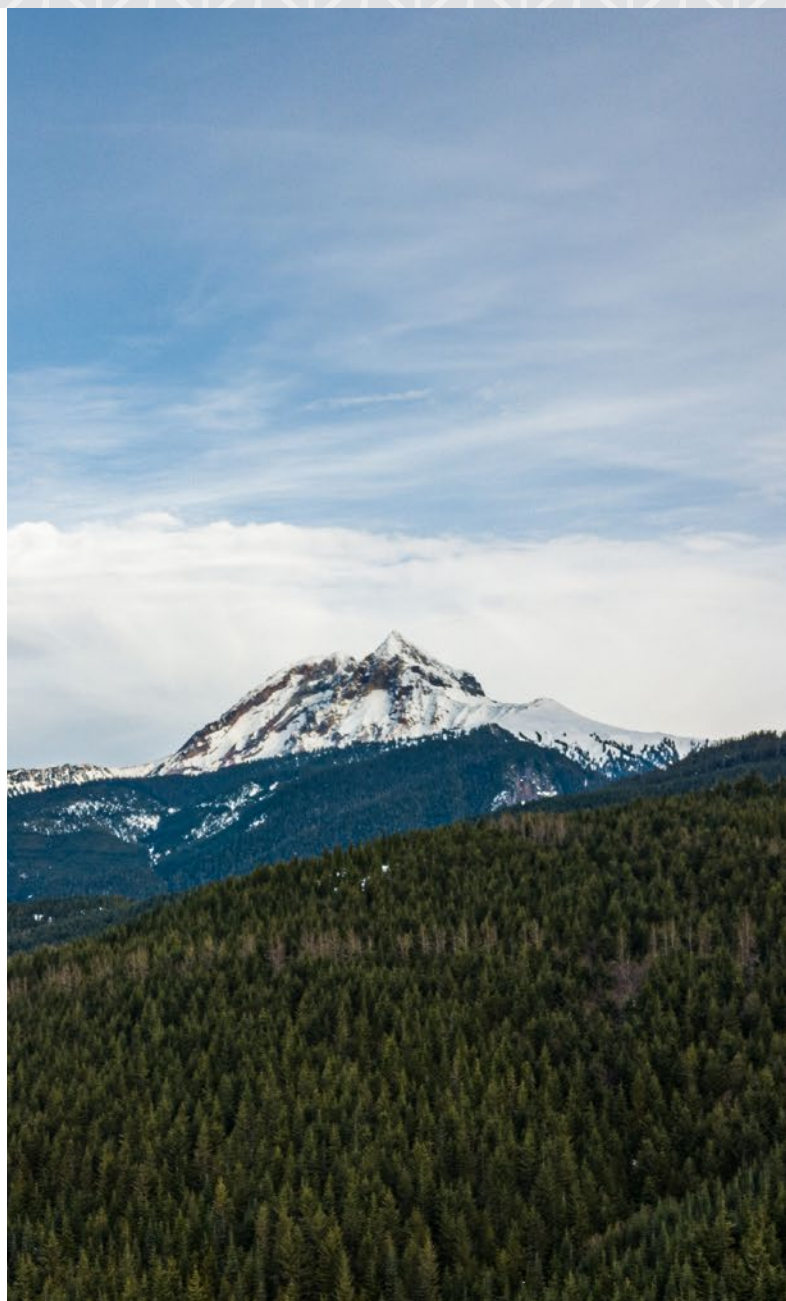
The updated agreement formalizes the partnership's longstanding commitment to creating opportunities for Squamish and Indigenous workers, businesses, and contractors through an Indigenous Participation Plan. The plan will be managed by Nch'ú7mut Contracting to help coordinate and deliver these opportunities throughout the projects.

Nch'ú7mut Connects Businesses with Opportunity

Nch'ú7mut Contracting continues to support Squamish Person-Owned and Squamish Person Partnership businesses by connecting them with economic opportunities that contribute to long-term growth and prosperity.

This quarter, the team supported businesses pursuing opportunities related to the sheykwáwtxw project (Orwell Street Project) for Hiýáŋ Skwxwú7mesh Housing Society. This included facilitating introductions to Ventana Construction Corporation and providing support to businesses interested in subcontracting opportunities through the procurement process.

Through these efforts, fifty-one (51) Squamish businesses were connected to contracting and subcontracting opportunities, helping strengthen relationships between Indigenous businesses and major project proponents while increasing access to meaningful economic participation.



What is Nch'ú7mut?

Nch'ú7mut helps create pathways for Squamish businesses to participate in major projects by connecting them with contracting and procurement opportunities. These key figures from our newly released 2025 Annual Report highlight the impact of that work:

\$5.8m

in work awarded to 3 Squamish-owned and -partnered businesses through the Woodfibre LNG project

\$5m

in business opportunities created for Squamish-owned and -partnered businesses through the Eagle Mountain Pipeline

\$28.9m

in work awarded to Squamish-owned and -partnered businesses across 9 projects

Tsawaysia Spukwus Alice Guss

For more than 20 years, Alice Guss has shared Skwxwú7mesh culture through art, storytelling and traditional teachings.

After years working in First Nations education, Alice turned her passion into a business. Through Tsawaysia Spukwus, she creates drums, teaches beading and wool weaving, leads workshops and speaks at schools, museums, conferences and gatherings across British Columbia.

Her work is rooted in sharing culture and raising awareness, and giving everything she has to it. Her advice to aspiring Indigenous entrepreneurs is simple: “you have to give 110 per cent of yourself.”

Alice Guss lives in Squamish and can be reached for commissioned art, workshops or speaking engagements at tsawaysia@gmail.com or 604-897-1421.

“

I want to raise awareness. My parents and grandparents suffered through residential school. I want people to understand that history.



Interested in joining the Squamish Nation Community Business Directory?

Reach out to our Nch'ú7mut Contracting team or scan the QR code to visit the Directory and fill out an application today:

📞 604-329-1752

✉ applications@nchu7mut.com

🌐 nchkay.com/directory



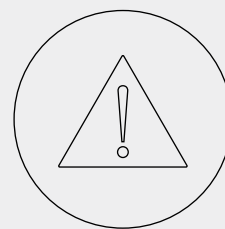


Sqomish Forestry Caring for the Land

Stewardship continues to guide the work of Sqomish Forestry.

The team continues to support monitoring and planning for species at risk, including the American goshawk, *laingii* subspecies. This forest-dwelling raptor lives in coastal forests and is considered a species at risk in British Columbia.

Annual surveys help check known nesting areas, looking and listening for signs of goshawk presence and breeding activity. This work helps guide forestry planning, supports long-term protection of goshawk habitat and continues through the summer.



Squamish River Forest Service Road Update

Following the debris flow event in summer 2025 that damaged the Mud Creek crossing at 21 kilometres, Squamish River Forest Service Road has reopened with temporary access in place.

A temporary crossing structure has been installed at Mud Creek and is expected to remain in place until fall 2026. Because the structure is not designed for high stream flows, access beyond 21 kilometres will remain weather-dependent and intermittent closures are expected.

Road users are encouraged to plan ahead, check conditions before travelling and avoid travel beyond 21 kilometres when significant rainfall is forecast.

ROAD USER REMINDERS:

- Travel beyond 21 kilometres is not recommended when precipitation is forecast within 48 hours.
- Overnight or extended use beyond the Mud Creek crossing is discouraged.
- The crossing may be removed at any time.
- Use is at your own risk.

Gatherwell Pop-up at Mosquito Creek Marina

A new waterfront wellness experience is at Mosquito Creek Marina this summer.

Gatherwell launched a pop-up waterfront sauna pilot designed around wellness, gathering, and community connection.

The experience includes community sauna sessions, private bookings, and occasional wellness programming along the waterfront throughout the summer season.

Squamish People will receive a 15% discount.



gatherwell

To receive your discount code and booking information, please email: hello@gatherwell.ca

Breakwater Project Progress

Planning continues on the replacement of approximately 400 feet of breakwater at Mosquito Creek Marina, an important investment in the marina's long-term safety and resilience.

As design work progressed, the engineering team identified opportunities to strengthen key aspects of the design before construction begins. Given the complexity of completing this work in an active

marina environment, these refinements are being incorporated to help ensure the final design delivers a high standard of safety, durability and long-term performance.

This additional work, along with procurement and coordination requirements for marina infrastructure of this scale, means the project schedule has shifted from the timing previously anticipated and a new schedule is being developed.



COMMUNITY ENGAGEMENT

Elders Tour Señákw

We had the honour of welcoming Skwxwú7mesh Elders to Señákw for an afternoon of good food, great company and shared stories.

Together, Elders enjoyed lunch from Bear's Den, toured the homes, took in the views from the rooftop, and shared plenty of laughter along the way.

One of the most meaningful moments was hearing stories from former Councillors who helped lead the work to bring Señákw back to the Squamish People. To hear those stories while standing in the village once again was something truly special.

It was a beautiful reminder that Señákw is more than a place to live — it is a village returning, shaped by the vision, determination and leadership of those who came before us.

Huy chexw a to our Elders for spending the day with us. It was an honour to welcome you.



Nch'kaý at Pride

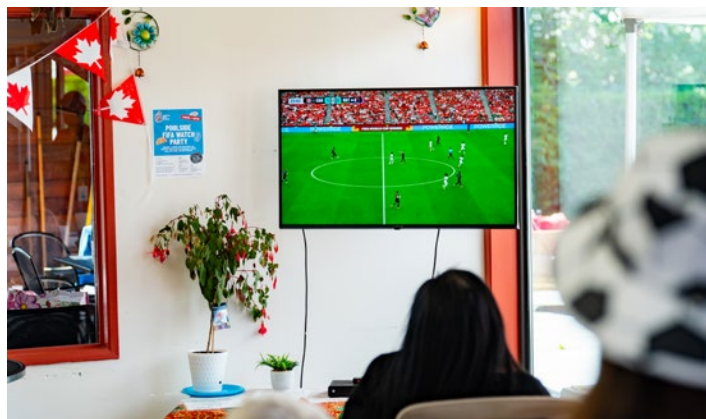
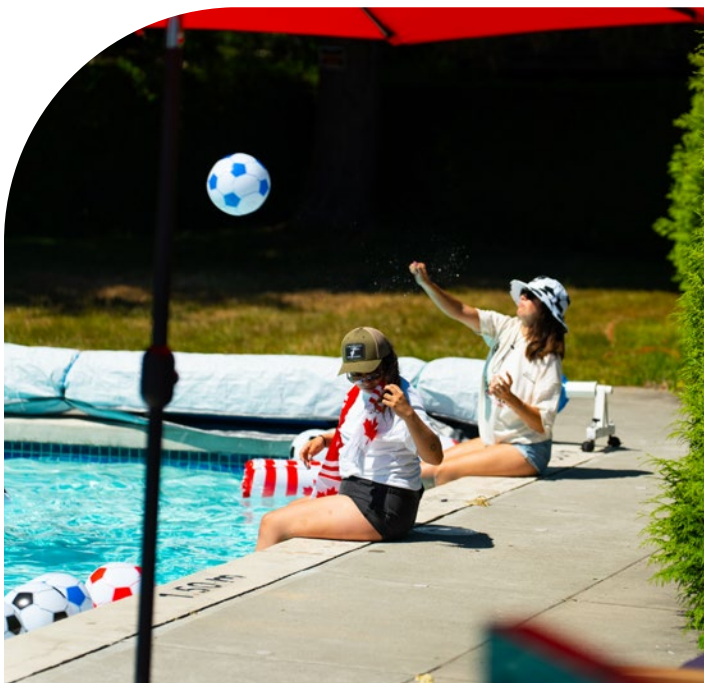
This June, Nch'kaý was proud to take part in the Nation's Nch'ú7mut (One Love) Pride Celebration, bringing sweet treats, dancing, and community spirit to the celebration.

Our Communications team hosted a booth, joined by "Michelangelo" Nch'kaý's beloved Miguel Dominguez (HR Generalist). The booth featured a live print photobooth, Nch'kaý and Sehákw stickers, a candy bar, and a contest to win tickets to a future drag show, featuring Michelangelo.

Participating in this event reflects our commitment to inclusion, belonging, and standing alongside the Squamish Nation community in support of our 2SLGBTQ+ relatives. It was a meaningful opportunity to celebrate togetherness and positivity within our community.

Huy chexw a to all that came to celebrate with us.





Capilano River RV Park FIFA Watch Party

Residents and campers at Capilano River RV Park came together for a poolside FIFA watch party to cheer on Team Canada as they faced Qatar.

Complete with game-day treats, great company and plenty of team spirit, the event was a fun way to connect and celebrate the tournament together.

**Don't want to miss
future events?**

Sign up for emailed updates
from Nch'ka'y today.





You Spoke. We're Listening.

This spring, we sent out our 2026 Community Engagement Survey to learn how we can better connect, engage and communicate with you.

160 Squamish People responded. Huy chexw a to everyone who took the time to share your thoughts, ideas and feedback. Your voice will help shape how we share the work of the Nch'kay Group.

WHAT WE HEARD:

Include more Skwxwú7mesh voices.

You want to see and hear more from community, employees, business owners, Elders, youth and people connected to Nch'kay projects and businesses.

Make updates clear and easy to understand.

You asked for clear information, visual updates, short videos and explanations of major projects, decisions and next steps.

Share more about opportunities and impact.

You want more information about jobs, training, business opportunities, procurement, project progress and how Nch'kay's work benefits Squamish People.

Use more than one way to connect.

You told us that social media, email, print updates, newsletters, online reports and in-person events all matter because different people connect in different ways.

Keep showing up in community.

You value opportunities to ask questions, meet staff and connect directly, including in both the North Shore and Squamish Valley.

PEOPLE & OPPORTUNITIES

Welcoming Syexwáliya and Kwa7kwmchen-kin to the Board

Nch'káy welcomes Syexwáliya Ann Whonnock and Kwa7kwmchen-kin Matthew Houghton to its Board of Directors.



Syexwáliya
Ann Whonnock



Kwa7kwmchen-kin
Matthew Houghton

Syexwáliya will continue serving for a second consecutive term. She brings deep cultural knowledge, extensive governance experience and a long-standing commitment to First Nations economic development. A Knowledge Carrier and Elder Advisor from Squamish Nation, Syexwáliya is a Longhouse Elder and respected leader with decades of Council experience.

Matthew joins the Board as a newly appointed member. He brings a thoughtful and practical perspective shaped by his experience across business, operations and community service. In 2025, Matthew was elected to Squamish Nation Council, where he continues to focus on governance, accountability and long-term opportunities for future generations.

As we welcome Syexwáliya and Matthew to this next Board term, we also thank Tiyáltelut Kristen Rivers for her four years of service on the Nch'káy Board. We are grateful for the time, perspective and contributions she brought to Nch'káy's work.

Meet Our Summer Interns



Nch'kay welcomed three Indigenous interns who spent the summer months building news skills and exploring career pathways alongside teams across the organization.

From communications and business development to forestry, real estate and operations, interns gained hands-on experience while contributing to projects that supported Nch'kay and the Squamish Nation.

Wilaiya Williams of the Squamish Nation joined our Real Estate and Operations team, Preston Forgie, also from the Squamish Nation, supported Business Development and Partnerships, and Claire Davies, from Lax Kw'alaams, joined the Brand, Marketing and Community Engagement team.

Pictured from L to R: Claire Davies, Preston Forgie, Wilaiya Williams

Indigenous Real Estate Essentials Program Opens New Pathways

Building Indigenous leadership in real estate starts with access to knowledge.

This June, Nch'kay and the Squamish Nation Training & Trades Centre launched the Indigenous Real Estate Essentials Program, a 10-week introductory course covering real estate, development, housing, finance, law, property management, and investment through an Indigenous lens.

The program explores how land, housing and economic development intersect with Indigenous governance, stewardship and community-building. Course delivery is supported through UBC Sauder, with sessions led by industry professionals, Nation representatives and experts from across the sector. The inaugural cohort includes 25 participants supported through the Training & Trades Centre.

As Indigenous-led development continues to grow across Canada, programs like this help prepare Indigenous professionals and community members to take part in shaping the future of development.

Opportunities for Our Youth

Alongside our Summer Internship Program, we continue to create ways for Skwxwú7mesh youth to explore careers, build skills and connect with the work happening across our businesses.

Email HR@nchkay.com to learn more and start the conversation.



Congratulations to Phil Maier for 40 years of service at Lynnwood Marina!

Service Recognition

Every milestone reflects years of commitment, collaboration and service.

We are proud to recognize team members celebrating milestone anniversaries across the Nch'kaý Group.

Thank you for your dedication and for the many ways you contribute to the success of our organization.

40
YEARS

Phil Maier

15
YEARS

Benjamin Baker
Diane Baker
Margaret Prince

10
YEARS

Sky Mattson-Antone

5
YEARS

Jody Antone

Here we grow again

Since the Spring Quarterly Update, we've welcomed several new team members across our Head Office and Operating Businesses. We're excited to introduce:

- **Austen Lindsey**, Asset Manager, Real Estate
- **Nick Krawczyk**, Marina Labourer, Mosquito Creek Marina
- ● **Daryl Silva**, Maintenance Labourer, International Plaza
- ● **Sherry Perez**, Senior Building Manager, International Plaza
- **Debbi Austin**, Front Desk Representative, Capilano River RV Park
- **Lina Moulay**, Front Desk Representative, Capilano River RV Park
- ● **Destiny Nahanee**, Front Desk Representative, Capilano River RV Park
- **Fabiola Islas**, Front Desk Representative, Capilano River RV Park
- ● **Hunter Gonzales**, Maintenance, Capilano River RV Park
- ● **Sam Nahanee**, Cleaner, Capilano River RV Park
- ● **Jasmyn Dixon**, Customer Service Representative, North Vancouver Gas Bar
- **Ken Warda**, HR Generalist, People & Wellbeing
- ● **Madison Blomly**, HR Generalist, People & Wellbeing
- **Ethan Burton**, Customer Service Representative, Squamish Valley Gas Bar
- **Jin Young Kim**, Senior Accountant, Finance
- ● **Julie Fors**, Receptionist, CEO and Administration
- **Kevin Knox**, Lug Truck Operator Log Load Op, Squamish Forestry
- ● **Rebecca Malfair**, Office Administrator, CEO and Administration
- ● **Trevor Webber**, Marina Labourer, Lynnwood Marina

- Squamish Person
- Indigenous Person

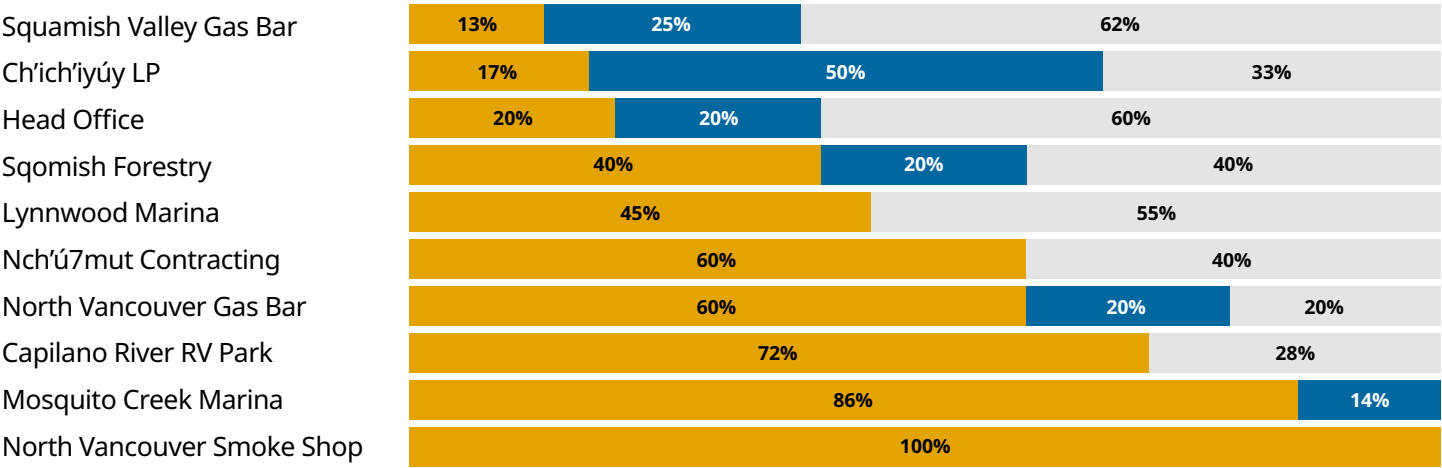


People Snapshot

Nch'kay continues to track representation across the organization as part of our commitment to transparency and accountability.

REPRESENTATION ACROSS OUR BUSINESSES

● Squamish Nation
 ● Other Indigenous
 ● Non-Indigenous



Job Opportunities

Some of our current opportunities include:

Senior Financial Analyst Park Royal West Vancouver	PERMANENT FULL-TIME
Maintenance Technician Ch'ich'iyúy / International Plaza North Vancouver	PERMANENT FULL-TIME
Maintenance Manager Capilano River RV Park West Vancouver	1 YEAR TERM
Front Desk Representative Capilano RV Park West Vancouver	CASUAL TERM TO OCT. 2026

Interested in joining our team?

Email HR@nchkay.com to start the conversation or scan the QR code to view and apply to current job postings.

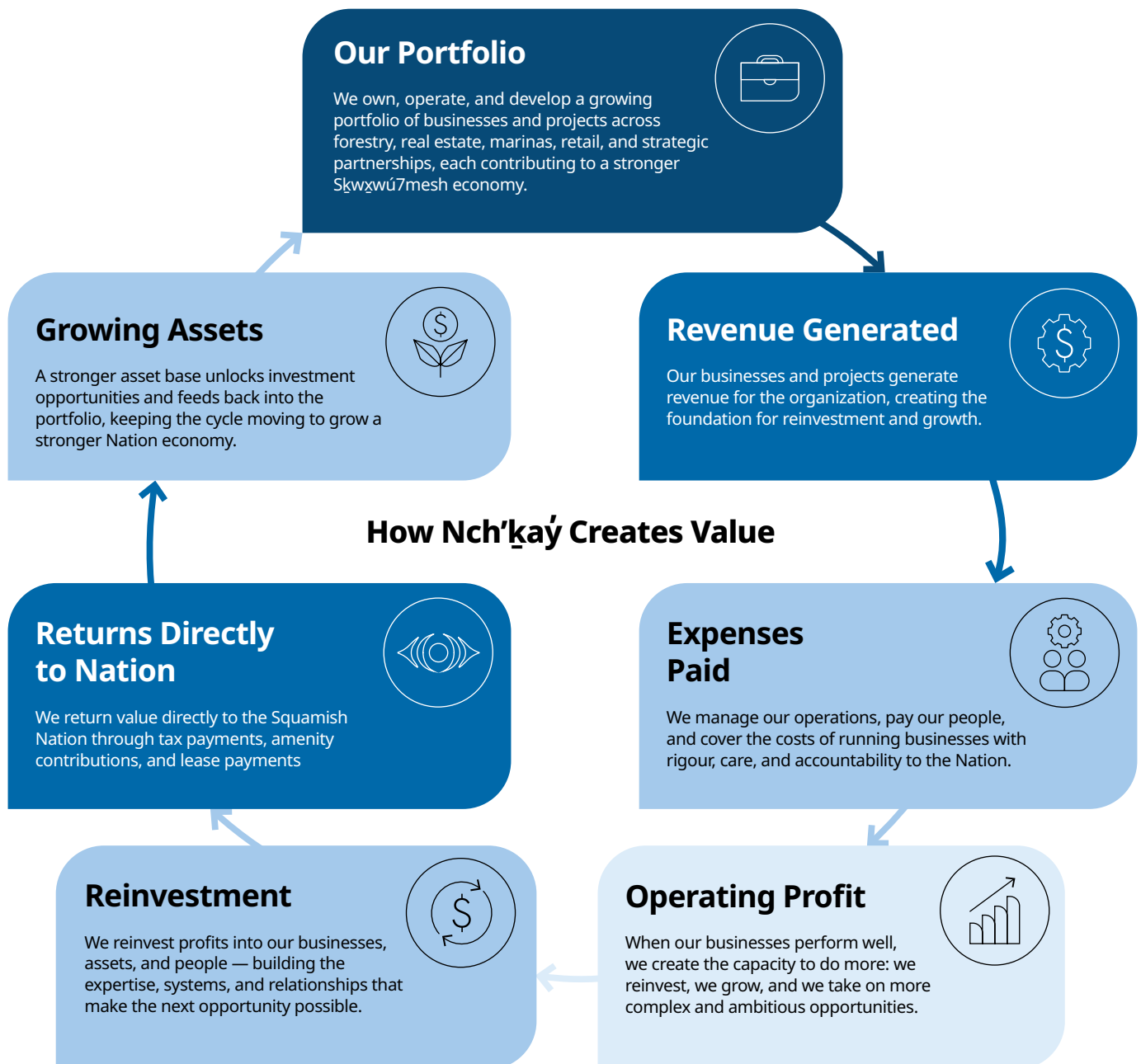


Featured from the 2025 Annual Report

We're pleased to share the release of our 2025 Annual Report, now available in print and as an interactive online experience. These pages offer a preview of the highlights, projects and progress explored throughout the full report.

Want the full story?

Scan the QR code to explore the 2025 Annual Report!



Returns to the Nation

The work we have been building on for years is now taking visible shape — and what is emerging today will generate wealth and prosperity for generations to come.

↑ 458%

\$302.2m

total asset value (driven by the acquisition of International Plaza)



↑ 72.2%

\$3.7m

leases & taxes paid to the Nation



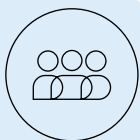
\$28.9m

in work awarded to Squamish-owned and -partnered businesses across 9 projects



59

Squamish People employed, including 15 at Head Office



Portfolio Highlights

International Plaza

Acquired in September 2025 in a landmark \$54.2-million deal, bringing 471 residential units and 65,000 sq. ft. of commercial space on Skwxwú7mesh territory under Nation ownership and Nch'káy stewardship.

Señákw

Phase One towers reached their full height; partnership restructured with OPTrust and the Nation secured 100% ownership of Phases Three and Four.

Matthews West Partnership

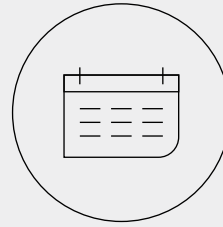
Significant work undertaken to modernize the partnership, strengthening governance, clarifying decision-making, and ensuring Squamish Valley projects advance in closer alignment with Nation priorities.

Sqomish Forestry

Built capacity, earned new safety certifications, grew the team and delivered community benefit with 73,860 seedlings planted and 30 truckloads of firewood distributed.

Nch'ú7mut Contracting

Grew the Nch'ú7mut Endorsed Business Registry from 97 to 169 businesses, helping secure \$28.9 million in contracts for businesses owned by or partnered with Squamish People across the territory.



Upcoming Events

Save the date! We hope to see you this September:

2026 ANNUAL GATHERING

Chief Joe Mathias Centre

Friday, September 11th
5pm to 8pm

Totem Hall

Friday, September 25th
6pm to 9pm

Keeping Our Community Connected

Print copies of our Quarterly Updates and 2025 Annual Report will be available at:

- Nch'kay Head Office
- Squamish Nation Head Office
- Totem Hall
- Chief Joe

To have copies delivered directly to you, please call Nch'kay Head Office at **604-243-0802**.





Nch'kaý Development Corporation was established in 2018 as the wholly-owned economic development group of the Sk̓wx̓wú7mesh Úxwumixw (Squamish Nation). Nch'kaý is responsible for developing, managing, and growing businesses that generate sustainable wealth and opportunity for the Squamish People. Guided by Sk̓wx̓wú7mesh values and teachings, Nch'kaý works to support long-term prosperity and community well-being for current and future generations.

Learn more at nchkay.com or scan the QR code to register for emailed updates.





STAY IN TOUCH

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